

Dear colleagues,

We are thrilled to launch UTM's Advancing Academic Advising Project (3AP), a campus-wide collaboration to create a best-in-class academic advising system that both helps our students flourish and supports the professional development of academic advisors.

The project team will invite your ideas in the coming months so that it can better understand the current academic advising model and to find ways to make it even stronger. The team will integrate your feedback and research on advising best practices across the post-secondary education sector to develop recommendations and an implementation plan for the future of academic advising at UTM.

Brian Ingoldsby, Senior Project Manager, Project Management Office, will lead our project team whose members include:

- **Felicity Morgan**, Director, Career Centre
- **Jessica Silver**, Director, Student Engagement, Centre for Student Engagement
- **Professor Pascal Michelucci**, Department of Language Studies
- **Sharon Marjadsingh**, Academic Advisor and Program Administrator, Department of Historical Studies
- **Svitlana Funchak**, Assistant Registrar, Academic Advising Services, Office of the Registrar
- **Olha Fihol**, Assistant Registrar, Registrarial Services, Office of the Registrar
- **Sandra Ngan**, Senior Project Manager, Project Management Office

In the coming weeks, the project team will form working groups to draw on diverse perspectives across the UTM community. The Project Management Office will also host a series of community presentations as opportunities for you to ask questions and learn more.

For additional details, we encourage you to visit the [3AP website](#) and share questions at utm.pmo@utoronto.ca. Sincere thanks to everyone working on this project and for helping our students thrive.

Yours truly,

Nicholas Rule
Vice-Principal, Academic and Dean

Mark Overton
Dean of Student Affairs & Assistant Principal, Student Services

Anuar Rodrigues
Executive Director, Strategy