

Dear colleagues,

I am delighted to share an important update on UTM's [Advancing Academic Advising Project \(3AP\)](#) – our campus-wide project to develop a best-in-class academic advising program.

### **Phase One Complete**

The first phase of the 3AP focused on identifying a goal state for academic advising at UTM and recommendations for transitioning from our current state to this envisioned future. The executive steering committee recently received a final report from the [project team](#) and will review and comment on this report shortly, publishing the full report this fall.

*Many* thanks to the project team and to all the students, faculty, staff, and librarians who contributed to this critical work over the past year. Your insights matter greatly and are shaping our campus' future for the better!

### **Launching Phase Two**

Given this project's importance, the implementation of select recommendations is already beginning, concurrent with the report review process. Initiatives are currently underway, or beginning this fall, to:

- redevelop UTM's academic advising community of practice;
- roll-out U of T's new *Student Advising Service* platform;
- streamline priority academic advising communications; and
- formalize additional collaboration opportunities among student service units.

We've also created a new Advisory Team, to help oversee the implementation phase of the 3AP. Team members include:

- Chad Nuttall: Assistant Dean, Students and International Initiatives
- Renu Kanga Fonseca: Registrar and Assistant Dean, Enrollment Management
- Professor Margarida Duarte: Vice-Dean, Undergraduate

You'll hear from them in the months ahead, including about other steps in 3AP's implementation plan.

### **Learn More**

To learn more about the 3AP, please don't hesitate to visit the [project website](#) or email [utm.pmo@utoronto.ca](mailto:utm.pmo@utoronto.ca). Your engagement and feedback are invaluable as we work to build a stronger, more supportive academic environment for our students.

Sincerely,

ANUAR RODRIGUES, PhD (he/his)  
Executive Director, Strategy  
Office of the Vice-President and Principal

on behalf of the 3AP Executive Steering Committee