UTM Proposed Operating Budget: Themes & Priorities

UTM CAMPUS COUNCIL
DECEMBER 8, 2014

Academic Plan

Enrolment
Revenues
Faculty/Staff Recruits
Master Plan
Space + Capital
TIGHTLY-WOVEN

Expenses
Reserves
Debt
The 4 Funds

- Funds are segregated
- Most movements from Operating to Capital (via capital reserves)
- Minimal from Ancillaries to Operating historically Conference Services ($100k)
- Detailed Ancillary Budgets come to CAC in (January 8, 2015)
UTM Net Revenue
($ Millions 2014-15)

Gross Revenue
$224.7

University Fund
$22.4
University Wide
Expenses $33.0
Student Aid $9.8
Net Revenue
$167.9
(75% of gross)

Major Expense Categories

Compensation
60.6%
Other Supplies &
Services 12.2%
Deferred Mtce
0.5%
New Faculty Start Up
1.5%
Library Acquisitions
0.8%
Renovations Capital
Plan 9.7%
Student Services Self-
Funded 8.3%
Utilities 2.9%
UTM Deficit 1.5%
Mortgages 2.0%
UTM Budget Priorities 2015-16

- Enrolment growth
- Student to Faculty Ratio
- Space Expansion
- Faculty + Staff Searches
- Student Experience
- Experiential learning + other Initiatives

UTM Undergraduate Enrolment - Planned Growth

- October 2014 Enrolment Plan
Priority: Enrolment

- Enrolment Growth + “Pause” Period
- Domestic Growth Considerations
- Demographics + Western GTA
- Shifting Areas of Interest/Demand

Percentage of International in Total Registrants 2004-2014

*2014 data as of Sep 3
International Students by Country

Priority: International Students

- Domestic/International Mix
  – Now at 21.1% intake; 17.3% total

- Diversification
  – Now at 61% to 66% single-source home country

- Base Budget & Vulnerability
Priority: Student:Faculty Ratio

- Now highest across University: 35.8
- Long-term target: 30.0
- Target: 34 searches 2014-15 (21 “growth”)
  35 searches 2015-16 (25 “growth”)
Priority: Faculty Recruitment

<table>
<thead>
<tr>
<th>Division</th>
<th>Professoriate</th>
<th>Teaching Stream</th>
<th>Total</th>
<th>Teaching %</th>
</tr>
</thead>
<tbody>
<tr>
<td>A&amp;S</td>
<td>729.9</td>
<td>118.2</td>
<td>848.1</td>
<td>14%</td>
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<tr>
<td>UTSC</td>
<td>220.9</td>
<td>93.0</td>
<td>313.9</td>
<td>30%</td>
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<tr>
<td>UTM</td>
<td>237.1</td>
<td>62.4</td>
<td>299.5</td>
<td>21%</td>
</tr>
</tbody>
</table>

• Mix of Rank/Category
• Success Rate: 2011-12 = 85%; 2013-14 = 74%
• Search Costs; time and money

Related Recruitment Challenges

• Renovations and Start-up Funding
• Teaching Space/FTE: 1.71 nasm (A&S 2.02)
  – Rank 12th of 18 (within UofT)
• Research/Office Space/FTE Faculty 50.11 nasm (A&S 97.76)
  – Rank 12th of 19 (within UofT)
• Capital Plan
Capital Plan

Opened 2014/15
• Deerfield Hall & Innovation Complex

Underway
• Teaching/Research Laboratory Renovations
• Research Greenhouse
• Supporting Infrastructure

Major Planned
• North2 (To open September, 2017)

Priority: Enhancing the Student Experience

• Transition Programs

• Experiential Learning

• Active Learning Classrooms
  – North2 + Davis Prototypes/Retrofit
Priority: Enhancing the Student Experience (2)

- Flexibility for Academic Departments
- Base budget enhancements
- Range of initiatives (e.g. Science, Humanities, Social Sciences)

Academic Budget Review: 5-Year Plan
(December 9, 2014)