

**U of T Mississauga
Parking Services
Operating Plan 2012-13**

Management Report

(a) Overview of Objectives, Issues and Services

Objectives

- To provide cost effective and safe parking facilities for students, faculty, staff and visitors while minimizing necessary allocation of campus land.
- To cover both direct and indirect costs and provide for the renewal of capital.
- To maintain an operating reserve (excluding capital) equal to ten percent of the annual expense budget.
- To operate a financially viable ancillary while keeping rates as low as possible.
- Having attained the above objectives, provide net contributions to the UTM operating budget.

Background and Issues

The Mississauga campus is a suburban, commuter campus where the use of cars is more extensive than that of a downtown centre. Though there are many initiatives underway to encourage increased use of buses and other modes of transportation, the use of cars and the related need for a substantial number of parking spaces will likely continue.

Parking & Transportation Services has lost a significant number of parking spaces as a result of various construction projects throughout the years. To alleviate the parking pressures associated with the space losses, the building of a Parking Deck was planned and executed. This Parking deck raised the parking space inventory by 291. As of October 2011, UTM had 2,378 spaces.

The ancillary has and will continue to monitor supply and demand in order to identify potential needs for an increase in the number of spaces. As a result of the projected increase in enrollment, an extension to the deck is planned, to provide approximately 300 more spaces and to open in Fall 2015.

The operating plan for the Parking ancillary is both consistent with the priority assigned to the protection of campus green space and financially viable.

(b) 2011-12 Operating Plan

Permit revenues are expected to exceed budget by 1.58% which equates to a total increase of \$28,134. The gain in permit revenues is due to having more permits available for sale.

Pay and Display revenues are expected to exceed budget by 1%. This will equate to \$10,500 more in Pay and Display revenues. This gain is attributed more parking space availability.

Security services reflect the cost of campus police attending and investigating incidents that occur on campus parking lots. Previously security services were included with salaries, wages and benefits.

Annual Maintenance expenses are forecasted to be \$229,371, up from the budgeted amount of \$93,897. This is due to the unplanned projects such as the campus signage project (\$53,550) and parking deck hand rail installation (\$16,000). Also, the CCT annual mechanical maintenance (\$34,374) and the grounds maintenance charges (\$53,379) were reallocated from their previous F&S and College overhead charges (Indirect Expenditures) to direct expenditures to properly disclose this annual maintenance amount.

The operating result before transfers is expected to be a surplus of \$478,379, down from the budgeted surplus amount of \$585,658. This is due to the above mentioned unplanned expenses Parking & Transportation has incurred. The surplus will be contributed into a new construction reserve fund in order to provide a down payment and reduce the mortgage amount on the planned parking deck extension project. The New Construction Reserve fund contribution is shown on Schedule 2.

(c) 2012-13 Operating Plan

The 2012-13 budget includes a 3% permit price increase. The Reserved permit price will increase from the current price of \$880.33/annum to \$906.74/annum. Premium Unreserved will increase from \$628.27 to \$647.12/annum; Unreserved from \$607.90 to \$626.13/annum; Afternoon permits from \$509.23 to \$524.51/annum & Commercial from \$1,018.46 to \$1,049.02/annum.

Pay & Display revenues are expected to continue to increase from the 2011-2012 forecast. This increase is due to increased enrollment and continued effective enforcement practices. There is no rate increase for Pay & Display.

Expenses are expected to be similar to the forecast for 2011-12. The operating result before transfers is a surplus of \$578,744. This surplus will be contributed

into the capital renewal reserve fund to provide a down payment on the planned parking deck extension.