

Matt Reesor Sustainability Specialist, Intern



Company Facts

- \$4.7 billion in sales (2022)
- 14,000+ employees
- 27 manufacturing facilities in the USA & Canada
- Canada's largest prepared meats and poultry producer

Vision

• To be the most sustainable protein company on earth

4 Sustainability Pillars Better Food

Better Care



Better Communities



Better Planet

Carbon Neutral

In 2019, MLF announced that they became the first major carbon neutral food company in the world



Science Based Targets

In 2019, MLF became the first Canadian food company to set Science Based Targets (SBTs), and one of only three animal protein companies to do so globally



Exciting Developments at MLF

- Anaerobic Digestion
- Regenerative Agriculture
- Biodiversity &
- **Deforestation Reporting**









Key Takeaways

Never Silo Sustainability • Sustainability must be embedded in a company's DNA, and be supported and championed across all functions

Data-Driven Solutions

• Reputable, detailed, and verifiable data is the backbone of any sustainable organization and its decisions

Details, Details, Details

 Attention to detail is critical as companies seek to identify new opportunities to achieve neutral and/or positive impacts on the environment

Harness Available Resources

• Even the most qualified sustainability teams may require specialized, external support to execute on particularly challenging or ambitious projects

Consistency is Key

• ESG metrics may slightly fluctuate year over year, but a continuous and targeted effort is critical in order to achieve broader sustainability goals

It Takes a Village

An effective in-house sustainability team requires expertise across numerous functions such as: engineering, communications, management, and finance



Sustainability Research and Benchmarking • Executed research and peer benchmarking on topics

- including:
- Food Loss & Waste (FLW)

Project Management

- **Application Process**

Waste Diversion

- Landfill Diversion Re-certification

Other Projects

- benchmarking exercises
- our 2023 environmental figures

Summer Highlights

1) MLF "Heritage" Facility Tour • LEED Silver Recipient

2) Team-wide Carbon Neutrality & SBTi Presentation

3) 1-1 Mentorship with Sustainability Leaders at all levels of the organization



Institute for Management & Innovation UNIVERSITY OF TORONTO MISSISSAUGA

My Key Projects

 Carbon Neutrality Claims and Verification • Science Based Targets & Net Zero Targets Climate-Related Employee Incentives • Initiated MLFs first WWF Biodiversity Risk Filter assessment and reported on initial key findings

• Managed a \$1 million Government of Canada Grant

• Coordinated the beginning 3 months of MLF's 2023 Materiality Assessment process with our consultants

Led MLF's New Hamburg Hatchery's GreenCircle Audited the organization-wide Extended Producer

Responsibility (Blue Box) Fees Assessment

• Presented to MLF's sustainability team on the key findings from my Carbon Neutrality & SBTi Updated MLF's 5 Provincial Operational Factsheets with

